

COR-EU Members' Survey - Summary Report

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Introduction

In view of a new presidency of the Club of Rome – EU Chapter (CoR-EU) and recent policy developments, including the launch of the European Green Deal, the Board decided on 1st March 2021 to conduct a survey with members to better understand their objectives and aims in order to review the strategic goals of the CoR-EU for the coming years.

The survey questions were derived by Patricia Scherer and piloted amongst the Board members. The survey was advertised amongst CoR-EU members in the run-up for the General Assembly via the CoR-EU newsletter, and open for responses for roughly four weeks until 10th May 2021. 30 responses in total were received. While this survey is qualitative and cannot be regarded as representative, the overall response rate of 24% is high considering that the CoR-EU currently has 126 associate and full members. All responses can be found in the annex.

In the following, the main findings will be summarised, followed by recommendations and suggestions for potential next steps.

Main findings

Aims and objectives of CoR-EU

While the aims of the CoR-EU are laid out in the statutes, responding members converge in wanting to influence the EU institutions, and thus European-wide policy, towards systems change in line with the ideas and values behind “Limits to Growth”. Not only should the objective be to disseminate relevant ideas and thinking, but also to co-create and propose concrete solutions while promoting new approaches and innovation.

According to responding members, the CoR-EU should focus on mutual learning and co-creation, building bridges between national chapters and EU institutions as well as advocacy and lobbying of

political decision-makers. The organisation of high-level conferences with expert speakers as well as of seminars with decision-makers were also seen as activities the CoR-EU should concentrate on, as seen in Figure 1.

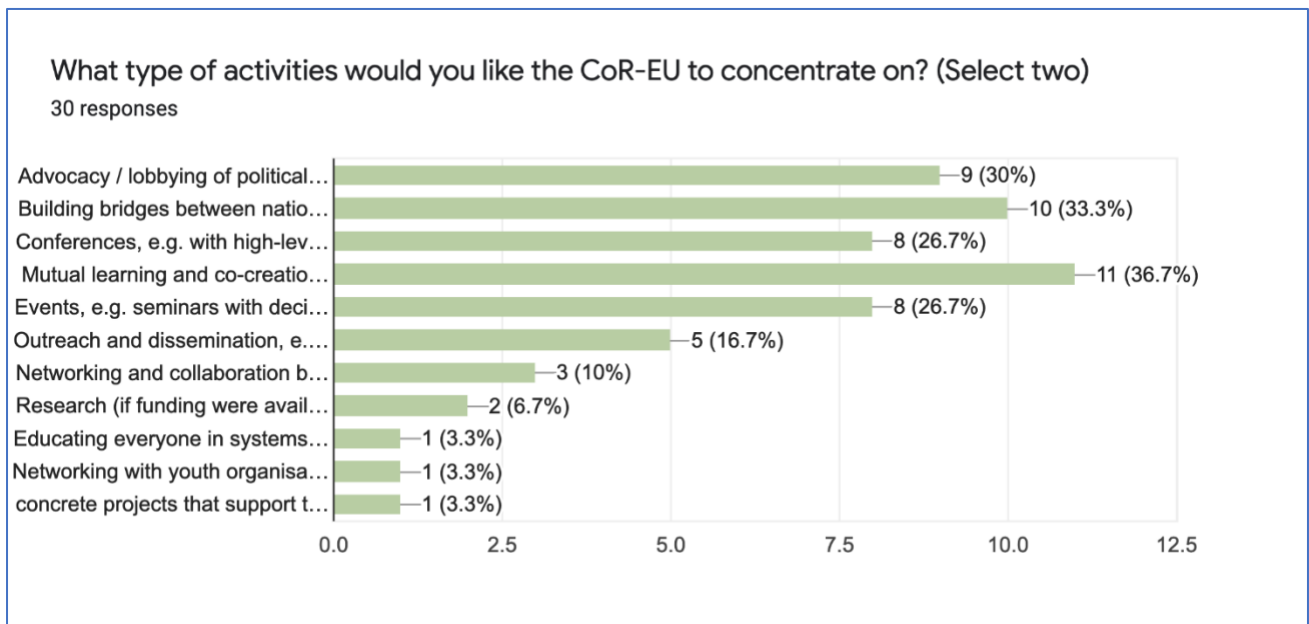


Figure 1: Activities to concentrate on

Motivation and engagement of members

While members were motivated to join the CoR-EU for a variety of reasons, four main drivers emerge:

- Considering “Limits to Growth” and systems thinking as continuously relevant, identifying with the values of the Club of Rome and wanting to contribute to the promotion of a sustainable transition to a new (economic and financial) paradigm;
- Networking and communicating with like-minded people, including having access to staff and decision-makers working for the European institutions;
- Being part of a community that has a the long-standing reputation and clout of the Club of Rome;
- Exchanging ideas and learning, with and beyond the scientific community.

In this context, over 50% of the responding members indicated that they would like to be most involved in the impact hub ‘Reframing Economics’, to share transformational thought leadership and co-design solutions for impact. As seen in Figure 2 below, interest in the impact hubs on ‘Climate-Planetary Emergency’ and ‘Emerging New Civilisation’ followed.

It should be noted, that respondents were only to select two options, and that it may well be that ‘Reframing Economics’ and ‘Rethinking Finance’ were seen as two sides of the main coin. This assumption needs to be further verified in exchange with responding members.

More than 50% of the responding members indicated that they were willing to contribute at least one day a month to the activities of the CoR-EU. Expertise that members bring to the table is vast, ranging from research, energy transition and environmental protection across human rights and animal protection, SMEs, innovation, digitalisation to finance, economics and communication.

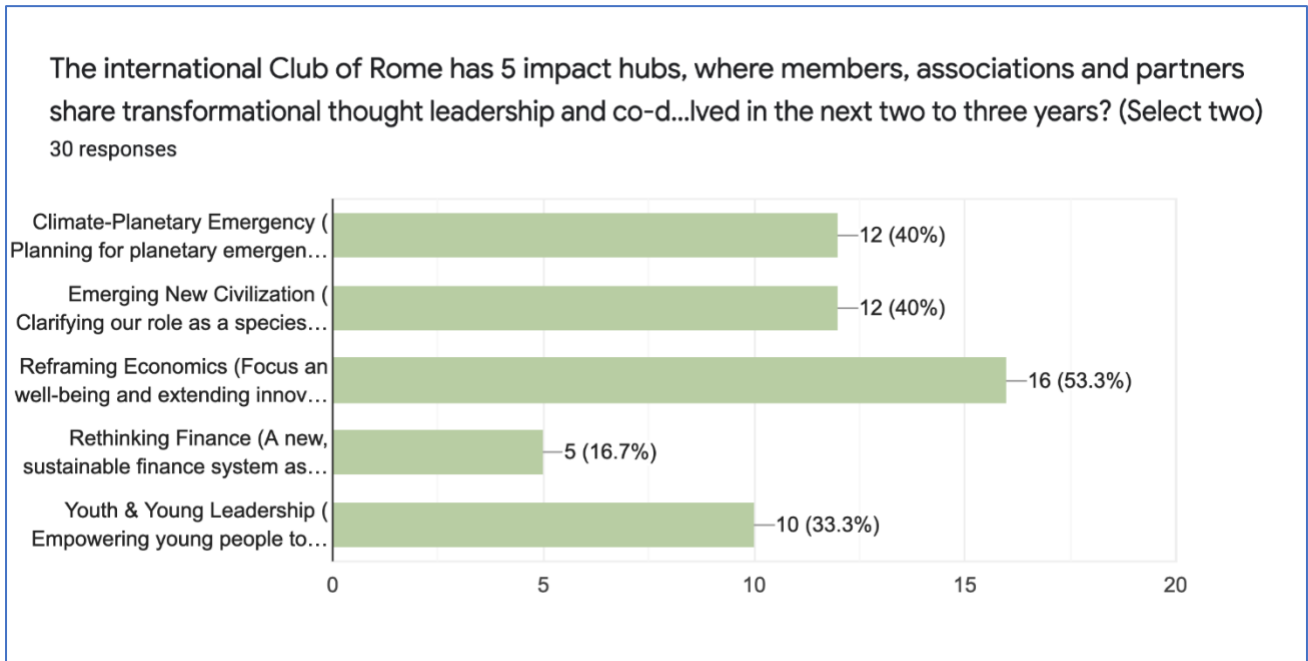


Figure 2: Focus on Impact Hubs

Building on strengths and overcoming weaknesses

Members responding to the survey, underlined the long-standing reputation and thus clout of the Club of Rome, as well as the expertise and knowledge it holds within its membership as strengths to build upon. In addition, the CoR-EU – situated in the heart of Europe - has close ties to EU-level decision makers and staff working in the related institutions; some of which are themselves members of the association.

At the same time, the CoR-EU was seen to struggle with rejuvenating and engaging new members, failing to live up to its potential as a broker between generations, and moving past a focus on internal proceedings and prior hierarchical structures. While some respondents felt that activities were too scattered and lacked novel vision and focus, others pointed to the lack of concrete initiatives and effective (outward) communication. The lack of funding, for instance for research, dedicated staff or the drafting of thought-provoking documents, was also mentioned.

Events and activities

The three following events and activities were most attended and also perceived as the most useful:

1. Aurelio Peccei Lectures & Dialogues “The Greening of Europe: A Journey Through 50 Years Environmental Action” (25 Oct 2019),
2. Webinar “How to make the European Commission’s Green Deal an ‘Orchestral Manoeuvre in the Light’” (1 Oct 2020)
3. Aurelio Peccei Lectures & Dialogues “What about Sustainability in the EU Coalition 2019-2024” (15 June 2019)

Networking and the possibility to meet other members as well as making new, interesting contacts emerged as one of the main drivers to attend events and activities. Gathering new insights from

stimulating speakers, keeping abreast and critically reflecting EU policy developments as well as updating knowledge on climate and environment-related issues was also mentioned frequently. While individual respondents lauded the bold interventions of Sandrine Dixon-Declève and the pro-active participation, the academic and sometimes repetitive content of certain events were also mentioned.

The four respondents who did not attend the events indicated that they had no time to attend or that they were not yet a member of the CoR-EU at the time.

Recommendations and potential next steps

In general, responding members seemed to be willing to spend time and share their expertise to support the aims and objectives of the CoR-EU. To sum up, the following recommendations and suggestions emerged:

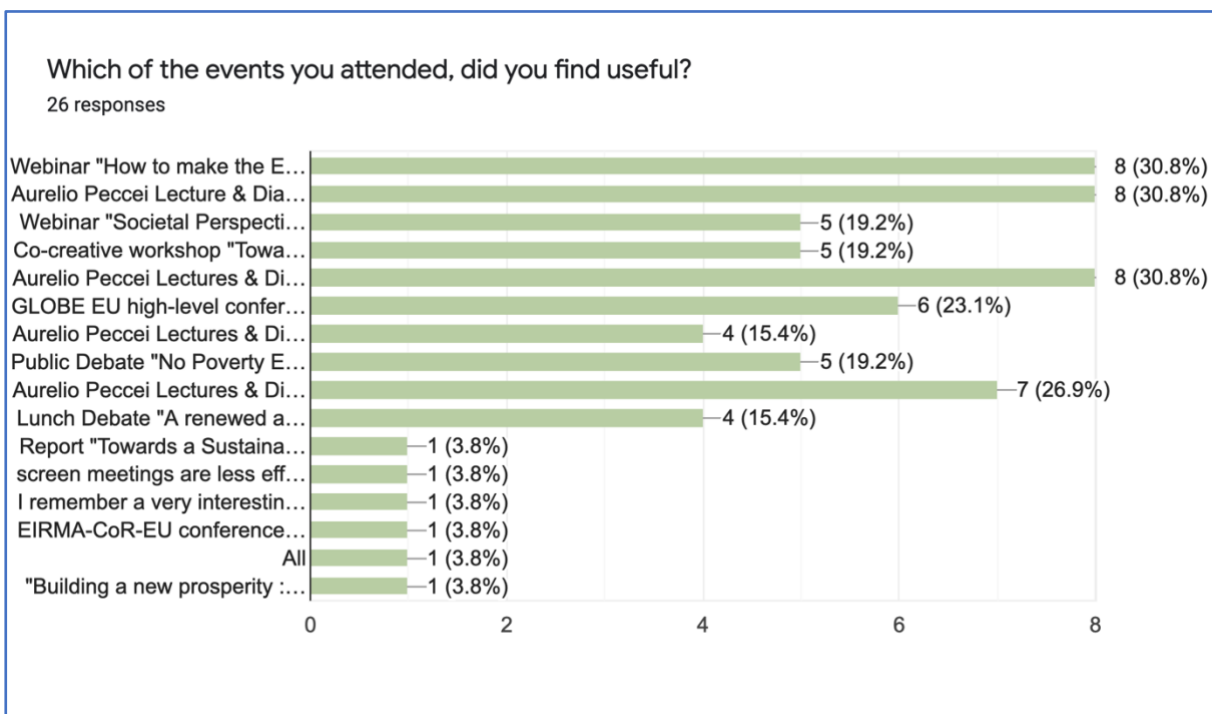
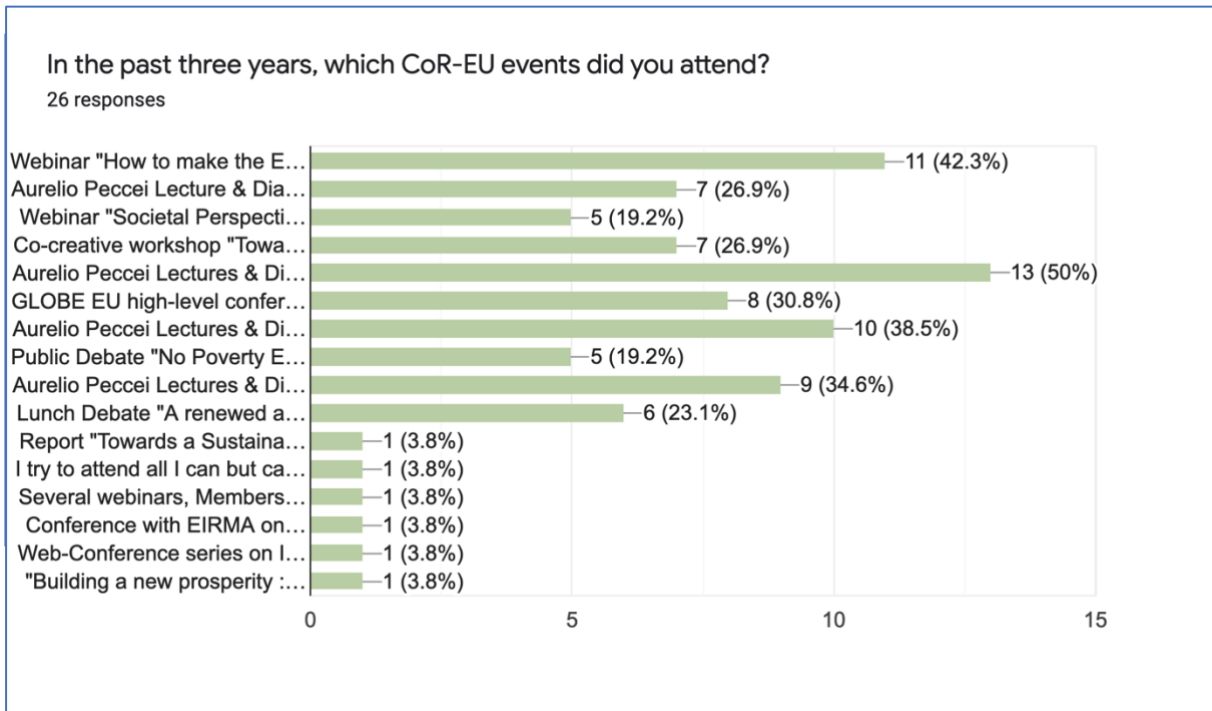
- To 'walk the talk', which includes reflecting on how and with what tools the CoR-EU operates.
- To develop and foster stronger connections and collaboration with other national chapters as well as organisations and associations with similar, transformative interests to further aims and objectives of the Club of Rome in view of influencing EU and national decision-makers.
- To organise more co-creative and participatory events, also with high-level speakers and experts from the national level.
- To increase the visibility and to communicate more effectively externally by sharing common narratives and success stories of transformation and sustainable transition.

In addition, some fresh ideas were shared such as organising tutorials on systems thinking or highlighting overlooked issues such as the impact of ICT on CO2 emissions.

In order to move forward with some of the suggestions above, it could be envisaged to organise a co-creative and participatory workshop with interested members in order to refine and shape the activities of the CoR-EU in the coming two to three years.

Annex

1. Events



Please explain briefly why you found the event(s) useful to you personally and/or professionally? (23 responses)

1. to be honest - I don't remember, and I mostly go to see other Club-mates
2. They all offer information and viewpoints on important topics we are working on

3. Personally, as a systems analyst, economist and climatologist aware of humanity's dire predicament since the mid 80s, I think that the European Green Deal must be the "real deal". It's now or never. As a European civil servant leading the Social Innovation Matrix at the Research & Innovation Directorate General, from the Clean Planet Directorate and the Ecological & Social Transition Unit, I value views external to the European Commission and friendly confrontations. They inform my work and make it relevant.
4. These events are a source of profound reflections by intelligent, experienced and critical minds. Not everything that is said is new to me, but it is all worth being repeated. Next to this, the opportunity to meet fellow CoR-EU members was very interesting and highly welcome. It will be again, once physical gatherings resume.
5. Keep up-to-date on SDG's, Green Deal, EU & global governance / innovative views
6. Instructive and opportunities to network
7. Being an active promoter via different organisations/lectures of innovation & sustainability challenges and creating awareness for systemic views
8. coming from such a small country as Estonia it is vital to connect to the world in general. Another thing - the whole idea of any club is to communicate, feel the elbow
9. Specifically this session was a great opportunity to network through co-creation. I found the speakers interesting and was glad Anne invited me and my colleagues to join the club and the session.
10. To gain an introduction to the organisation, its people and interests. Ability to meet some of its local Chapter members.
11. Interesting coverage of the field, new ideas
12. Because it was truly crosscutting social and environmental issues and challenges
13. That delicate subject has been presented in a convincing manner. The subject is not covered in an appropriate and correct manner in the current literature.
14. Updating knowledge for sake of my activities as member of a local association dealing with environmental protection
15. To be critically informed about EU policies; 2. To discuss in a systemic way deep drivers of the system (such as R&I and finance)
16. I met some interesting people.
17. The first one was on a topic I am confronted with personally and professionally at work. The one with Sandrine gave a good perspective on the activities of the CoR
18. Provided arguments and evidence for consolidating the environmental case
19. Sandrine was bold in her intervention. this is what we need - No fluffy ideas, no philosophical wanderings
20. the rationale for areas of R&D
21. My early curiosity about the method was favourably satisfied by the pro-active participation of attendees.
22. Learning, networking
23. Rather academic exercises so you come to listen to a certain speaker you hope will say something new

Please tell us briefly why you did not attend any of the events.

4 responses



What would make attending an CoR-EU event more appealing to you personally and/or professionally? (1 response)

1. more policy, practical cases, and action oriented

2. Focus & Activities

Please briefly your motivation to join the CoR-EU Chapter. (29 responses)

1. To join a think tank that really thinks. To communicate with other like-minded persons. On a higher level than usually done. Also to have exchange of ideas with persons from the European Union. All this influencing into hope for a better world.
2. To be connected with people that are also in the SD debates and have some decision power at the EU level
3. I was strongly attracted to join the group of people who were working with the values and objectives of 'Limits to Growth', a book that had been very influential in my life.
4. To rejoin a community of systemic thinkers.
5. For many years, I have been fascinated by systems thinking, and about its ecological implications. Limits to Growth were a milestone in the thinking of the 20th century, a milestone only brilliant and audacious minds can formulate. The CoR perpetuates that legacy and has developed it further. Few other organisations do this in such an intellectually pure and practically inconvenient way.
6. Exchange on SDG's/Sustainability
7. Strong belief in the need for the sustainability transition
8. Expanding my intellectual and professional network in Europe and the world.. Debating on major issues regarding the survival of the planet, the need for a new economic paradigm.
9. Assist in useful meetings
10. Reputation of CoR, stimulating intellectual exchanges
11. I was living in Brussels when I joined and was a long time member of a NA
12. The network and the fact that the club in general mirrors my values, concerns, interests, ...
13. To contribute to one of the rare organisations that is based around a grand, galvanising concept that permeates all aspects of our place on the planet and gives a forum for all those striving to address concerns in a cross-disciplinary and integrated way.

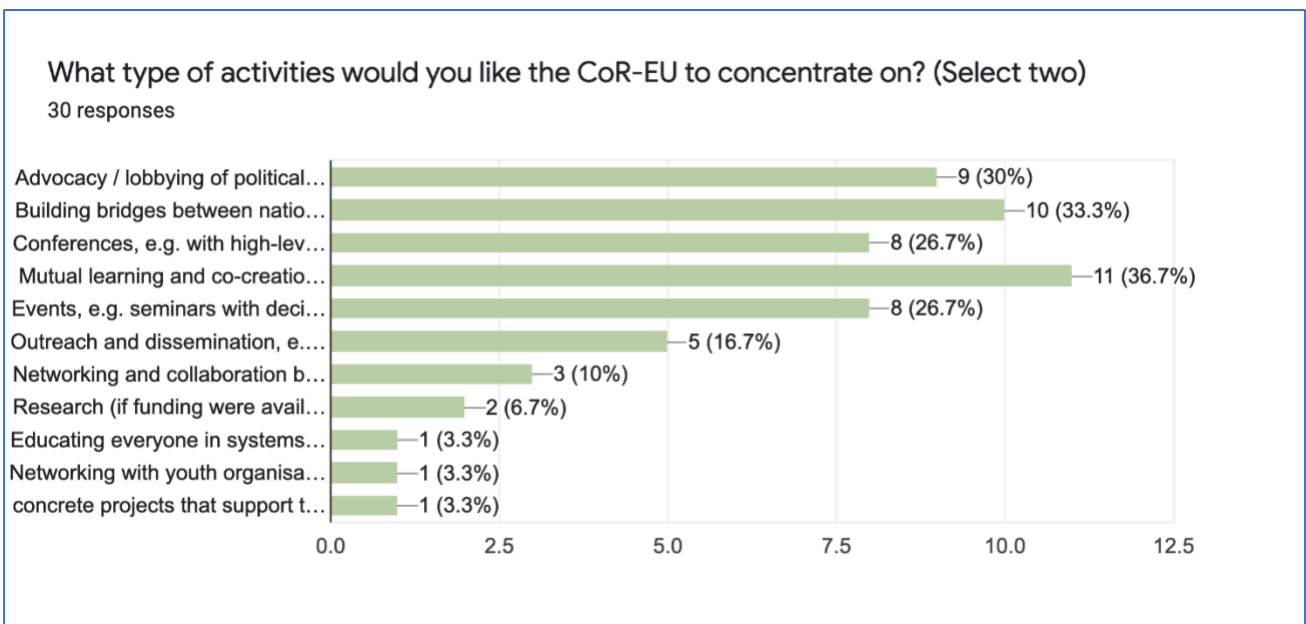
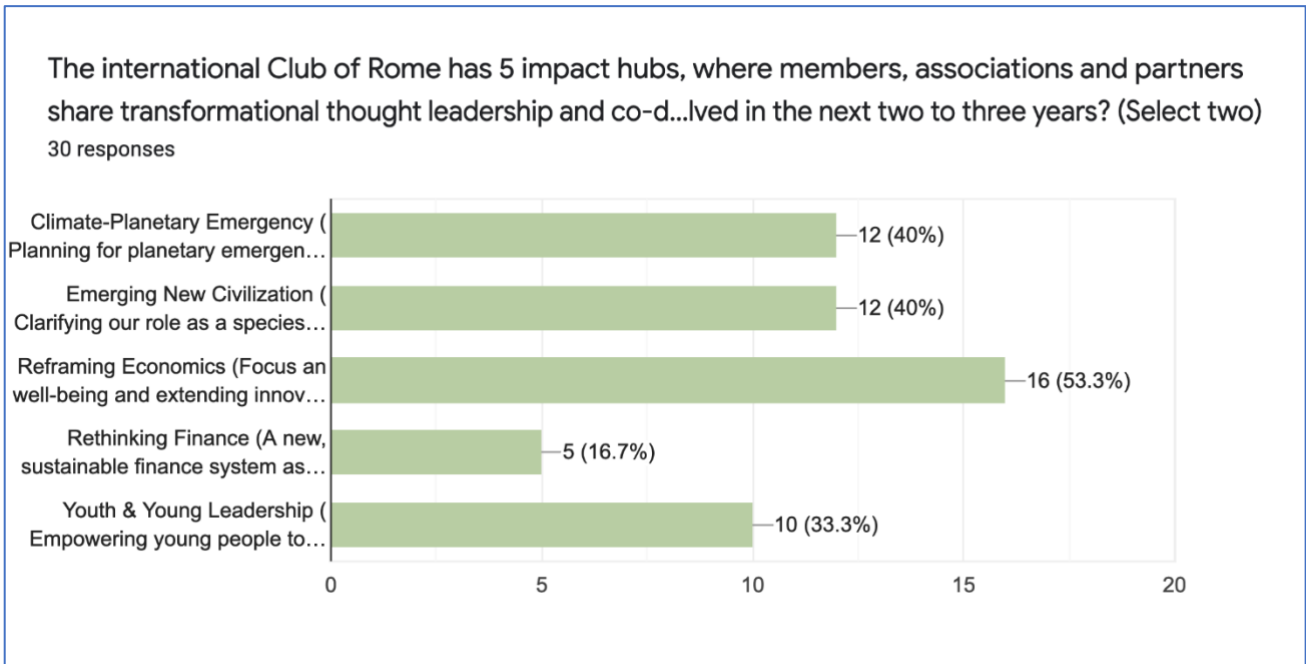
14. I has always been a dream to join the CoR community. I was very glad, when I became a member and could participate in the debates and be part of the community.
15. My initial motivation was to work seriously on transdisciplinary goals
16. During 7 years I have worked in a research department headed by Pr. Panneborg (one of the founders of the CoR). Since then I have continued thinking and acting in the domain (including with Robert Pestel).
17. challenging ideas and challenging people
18. To have a scientific platform that goes beyond the silo approach of academia, and to connect emerging insights with EU policies.
19. I believe that Limits to Growth is still very relevant and the CoR still has a lot of clout to advance a more sustainable economy and systemic change.
20. Its focus on delivering a platform for discussion, scientific base and its systematic view, both of which I strongly support.
21. The lack of significant political action and business reluctance to adapt in view of the emergency
22. Become a member of an impactful community
23. The anticipatory report to the CoR 'Limits to growth' must be revamped. I heard during the Seminar with Sandrine on May 12 that there are on-going effort to build a 'World 4 model' ? Is this the case ?
24. Interested in topics concerning sustainable environment
25. Remain active in spreading the knowledge about limits of the planet and need to adjust our societies to respecting these limits
26. I had read 'Limits of Growth' in 1972, and around 1995 I saw the challenges for ICT (the Information Society) to 'dematerialise". This was primarily in the context of projects in the EU Framework programs...
27. Widening horizon on issues of humans and nature; encounter enspiring personalities
28. Deep belief in the need for system thinking for sustainability
29. If you worked you whole life for the env and SD this is a logic thing to do if invited to join.

In your view and own words, what should be the main aim and focus of the CoR-EU Chapter? (29 responses)

1. Away from the main stream. Thinking out of the box. Changing values. To give fundamental critiques on society like it is running. If not so what is still the added value for you of the CoR Eu chapter? If it has no added value is then time to stop the chapter??
2. Visionary thinking, focus on "limits to growth", pushing for system change and good connection with EU institutions.
3. To disseminate the values, ideas, objectives of the Club of Rome and to advocate in order to favour their implementation at EU level, which implies to be active directly and via the Members at 3 levels: not only Commission but also Parliament and Council (i.e. at the level of the Member States). This requires to work together, with same priorities, with the CoR, the EU ChapterS and with all our members.
4. To inform EU policy making and, when EU policy makers get it right, to advertise their work.
5. Linked to the answer above, a group of people who share and develop systems thinking (both of the more philosophical and the more mathematical kind) and instill it to others.
6. Am sending you by mail a small brochure I presented to the board years ago in Brussels
7. Teaching about sustainability and spreading the word
8. Aim and focus are very well defined in the statutes.
9. Translating thought into actions steps

10. Use individual members expertise to co create between members + other stakeholders to accelerate the transition towards concrete answers to sustainability; be a influential channel to relay sustainability strategic aspects at the level of member states
11. coordinate between CoR and NAs
12. A matchmaker for responsible innovation/transformation
13. To provide a distinct voice of wisdom to the power-brokers of the EU institutions as well as draws on the rich and diverse body of knowledge that sits in the Brussels community.
14. Thought leadership, discussion and sharing of advanced concepts, interacting with the EU institutions and other Brussels think tanks.
15. The future we want
16. We should become active in collaborating with the European Union in its initiatives for governing the Ethics and Artificial Intelligence.
17. contribute to raise decision makers awareness and WILLINGNESS to act
18. Offering a platform for cocreating radically new approaches (to finance, food, whatever...) and to involve people from the EC in that cocreation. Especially keep focusing on the impact of achieving a financial ecosystem (rather than a monoculture of extractive bank money); that is the unique contribution of the CoR-EU
19. Science-based advocacy and sharing of solutions to move towards systemic change, beyond the paradigm of growth, towards a world society and economy living in and respective the earth's boundaries.
20. Bringing people together to reach a better understanding of the system(s) around us. Fostering a discussion based on scientific groundwork.
21. fostering change by lobbying the EU institutions, building coalitions with other groups and focusing on proposing and undertaking concrete actions
22. CoR-EU Chapter should focus on evidence based studies, lectures and reports (including relevant working groups and task forces) that would promote a debate with the Brussels community and become a serious player on the environmental day-to-day operations to be reckoned with.
23. Liaise with the EU institutions to advance the ideas of CoR. The EU-Chapter must include younger people in its board, possibly lowering the fees for the young. But there must be 'parrainage', i. e. a young may be admitted to the EU chapter through 'parrainage' only.
24. Promoting/boosting the Circular economy and sustainable environment
25. Explaining sustainability as a key concept for human existence on this planet, covering social, economic and ecological aspects.
26. Discuss and clarify what should be the focus of public R&D support: 'non proprietary' and supporting the political goals of our democratic governments, defense included. Private participants should be able to see the advantages of participating in public programs!...
27. High level exchanges on issues relating to the EU and the world
28. Develop concrete recommendations for the transition, education

29. Impacting the EU SD/green economy policy setting - Europe's approach to the green economy is still so old fashioned and siloed.



Please describe briefly the strengths that the CoR-EU should build on. (26 responses)

1. good branding, but very inward looking - need to have better connections with decision makers
2. The power of the 'name/brand'. It means sobriety/sufficiency. It suggests some form of 'degrowth'. It is therefore attractive to many and can be used to gather people together The CoR is full of (old) respected experts/academics. The Chapters also have their knowledge and reputation base. What is lacking is the networking and the synergies to better use these resources.
3. Motivation, education, and experience.

4. Many brilliant and interesting personalities with impressive brains.
5. Influence youth, future generations
6. Experience, expertise, track record
7. Competences, ethics and intellectual integrity of its members. Creating added value for the EU policies. Remaining a club where quality of members is primordial.
8. Historical reputation. Networks of members
9. Reputation, internal expertise, already existing channels with EC, global network
10. unite generations - we keep talking about empowering youth but 50+ are going to be around 30-40y. Knowledge, experience, elderly people (they are difficult but they are) etc.
11. Being in the heart of Europe. Being part of a valued international network.
12. The CoR is one of the few advocacy organisations that intrinsically straddles the physical and human sciences through a central galvanising concept; one that has very much found its time. Its gravitas. This is a hard-earned and precious commodity.
13. The motivation of its members and on their knowledge and ideas.
14. CoR-EU members could contribute to commenting and reviewing drafts of documents issued by the European Union in the subjects of interest of the CoR-EU. Commenting, reviewing, reacting ...
15. the expertise of its members and their ability to establish networking with decision makers
16. The fact that gradually younger, more engaged people are joining the ranks; they can bring new insights, inspiration and questions to the debate.
17. The CoR-EU has a name that resonates and clout it can leverage. In addition, it has highly skilled members with large networks that it can build on.
18. Its experience overall and the knowledge of its members.
19. reputation
20. Members' experience and expertise, including where relevant external ones
21. Located in Brussels - Could rely on a powerful network, but too loose, i.e we miss directions!
22. Early starter, going back to the 1970'ies, sound science and global visibility
23. membership of EU civil servants
24. Expertise amongst its members, proximity to EU institutions
25. Réputation, members
26. Its history and name and expertise of members

Please describe briefly the weaknesses that the CoR-EU should aim to overcome. (25 responses)

1. A presidency with a view for the coming years. Not like the main stream.
2. Isolation and self-gratification.
3. As a new member and a rather young member (40), I think the recruitment of further new and young members is important. If the CoR-EU can build the bridge between the older, experienced generation and the younger (and probably much younger than 40!) generation, it will be more successful.
4. lack of vision, optimism, faith & funding...
5. Old boys network
6. Avoid to become a "me too" product. Don't become an activist association.
7. Perception of being academic, too high level
8. Am a bit too young at CoR-EU... Become more vocal in the "grand public"?
9. self-centered (pardon)
10. Avoiding bureaucratic tendencies (instead focus on learning for action)

11. The demographic structure of the Chapter has been identified as a concern and bringing in new life-blood is clearly a priority. As a minimum, they can bring more "digital nativity", but also the energy that will come from those striving to still make their mark and contribute on pressing issues
12. Very much of the thinking in CoR-EU circles is still focused on the Limits to Growth study. This is a good anchor, but in my eyes this has too much weight.
13. For efficient impacts, it is required to have the capacity of spending money. The participation in "Strategic Research Projects" of the UE could be one of the ways
14. follow up of initiatives and of commitments made or expressed by invited participants
15. Still sometimes too afraid of proposing radical alternatives. Yes, companies ask for 'practical' solutions, but there should also be a safe space for stepping back and reflecting on the long-term perspective; CoR-EU should become that space, not for yet another 'abstract' declaration of what needs to be done, but to foster a vision that companies can then start to translate into practical solutions.
16. The CoR-EU is very much focussed on its own internal problems, leading to the disengagement of members. It is not diverse enough and works based on old ways of hierarchy and power that hamper its development and the engagement of new and younger members.
17. Communication to the outside of what the Club of Rome does.
18. talk-shop
19. Hyper-activism; a tendency to support almost every little group that has an idea to 'change the world now'
20. Scattering of efforts - Too distant with the young.
21. An organisation getting of age and needing to stay on the ball, in particular with younger generation.
22. more interaction needed with the Flemish Government
23. Ageing membership, formality of interaction
24. Old boys, sleepy network
25. Just rely on its history and be a club where friends meet and talk

In the coming 3 years, what developments / improvements / activities would you like to see as a member of the CoR-EU? (24 responses)

1. more focus on content, more thought provoking, less patriarchy, more interactive events, more outreach
2. that we find (and are accepted by the whole network) as an useful and efficient tool with a specific place/role (related to our presence in Brussels) at the service of both the CoR and the European Chapters that we develop alliances with other associations/NGO's to push much stronger together in order to achieve key common goals. that we naturally develop the co-construction with our Members, allowing them more initiative and freedom as long as they fully respect the values and goals and permanently share their info and expertise.
3. More policy impact. More empowerment of people. More visibility.
4. Overall, broader visibility (to show the CoR is still alive, and what it stands for), if this is in line with overall CoR goals. However, I do not think I know the CoR-EU well enough yet to make any useful suggestion off the cuff.
5. After Covid lockdown: events, supported by strong social media campaigns
6. More participatory events

7. Concentrate on priority issues for the EU, contributing to strengthen EU's position as a world leader in sustainability and environmental policies. Having professional secretarial/administrative support from one full-time, paid office manager/secretary.
8. Short-term actions + long term view; involvement of members + other stakeholders; cf answers to above questions (conferences namely should involve decision-makers from EC AND Member states as high level speakers)
9. more possibilities to participate in practical work. Language in an obstacle and limitation for Eastern Europe, we know, but what's in English should be opened for enthusiasts
10. More collaboration across institutions, organisations, ... and more active (citizen) transformative capacity
11. I'd really love to see social and physical science actors working together with CoR-EU as forum to provide an integrated narrative on the pressing issues of the moment. Having a new generation take on the mantle of meaningful actors and supporters of the CoR mission would clearly secure its future. CoR-EU offering really unique insights, high-profile events and engagement on its core topics of strength within Brussels and beyond, through co-operation with other Chapters and organisations.
12. A larger number of focused debates and related coverage through articles/Books/videos
13. I could be involved in Review Teams of documents. If CoR-EU would try to be involved in a research project, I could contribute.
14. more attention paid at 1) success stories towards sustainability ,2)lessons from experience on transforming behaviours towards sustainability
15. Connecting more with other transformative actors to cocreate events, co-design solutions and connect them with EU policies
16. Organisational development towards collaborative and co-creative, member-led approaches to contribute to the CoR-EU's renewal and increase in diversity of members, including more young, female and/or people of colour. A break with the past, to reposition itself as a solution-driven actor that wants to contribute to systemic change and support and engage with policy-makers and other stakeholders all around Europe to build a sustainable future for all.
17. much higher visibility and impact on EU policies
18. At least one or two impactful reports being recognised as important by European policy makers (and national expert communities)
19. Focus and liaise wit the young
20. Stronger cooperation among the EU Chapters, helping the International Chapter, to transition towards sustainable societies
21. webinars discussing national R&D projects in a broader EU context
22. Younger members to increase, more diversity in themes, activities outside conference venues
23. More concrete initiatives
24. 2 and 2 is more than 4 - if we would strengthen and augment each other (voluntary activities) e.g. dedicating one day/month to them we might get somewhere

3. Further information

Please share any other comments or ideas. *(12 responses)*

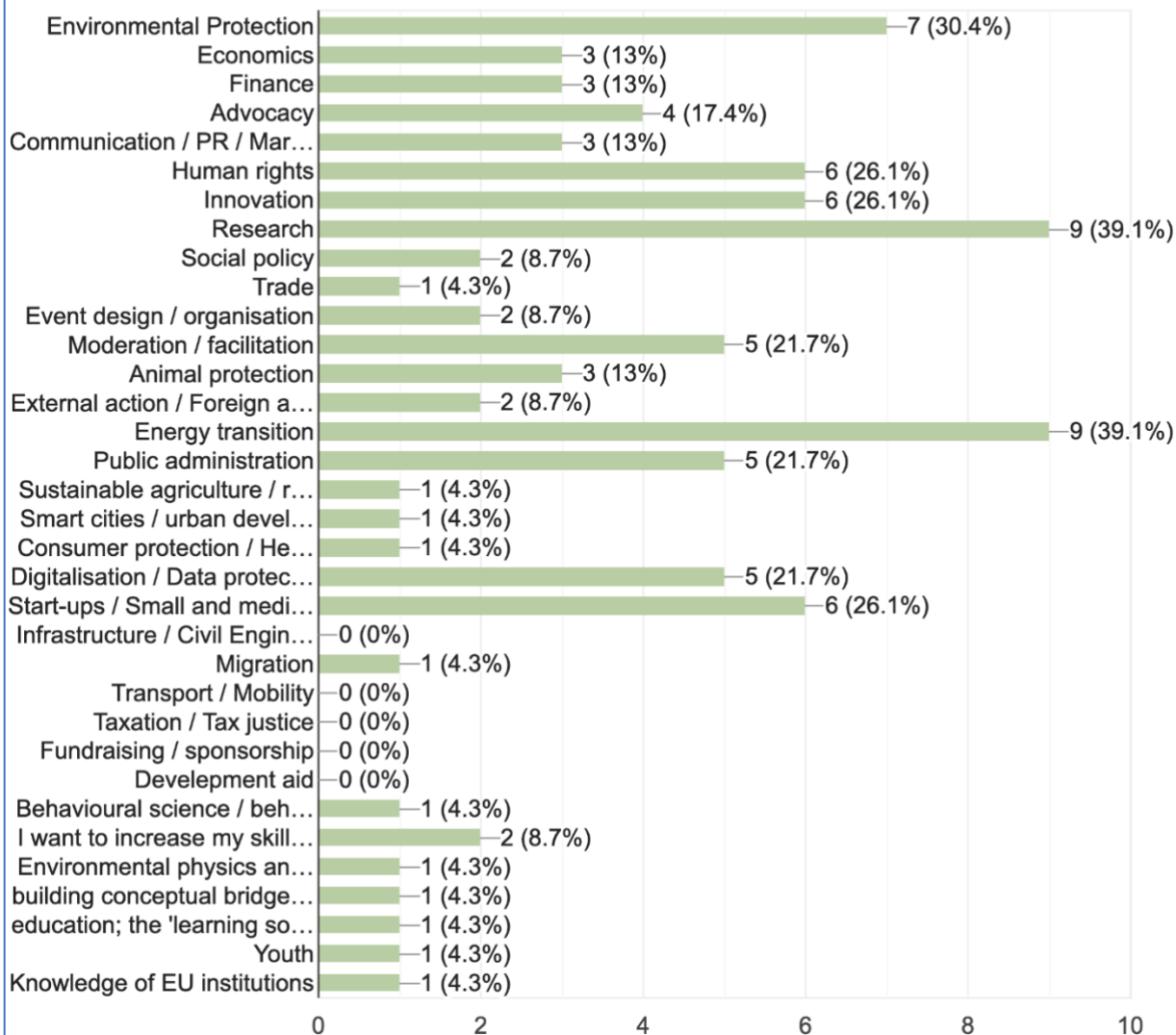
1. Offer tutorials in systems thinking and programming to people from all walks of life, from schools to European, national, municipal, and other public administrators, to private executives, to the unemployed in need of skill, reskill or upskilling, to home-makers, to artists, etc. Publish op-eds in local newspapers, articles in referred journals, Tweet, etc. Submit short think pieces to regulators. Systematically, take part in public consultations. Set up hubs for people to share

ideas about how to realize the ecological and social transition and other brokerage platforms. Serve as witnesses of initiatives. Just a few ideas. More later.

2. Once a year or every two years, organise a major conference, eg on int'l pandemics treaty; or climate democracy and justice / + groom Princess Elisabeth of Belgium to become Hon. Chair of EU Chapter CoR, should Hermann van Rompuy retire
3. As mentioned in the questionnaire, we should address also digital technologies, though I don't really know from what perspective it should be taken (to be discussed). These are strategic infrastructures where Europe is totally under the control of monopolistic american (and chinese?) platforms. ICT CO2 emission is rapidly increasing, and should reach 10% (to be confirmed) of total GHG emissions in 5 years. I never hear anyone even challenging this situation. There is an awareness to be raised, and a digital fracture to be healed. Beyond a global/systemic reflection on what to do, there is already a very small and concrete first step to be performed: get rid of their tools. This questionnaire has been built with a Google form. Usually, I don't answer forms when this is such a tool. Petitions are now built with this as well. Alternative tools exists, that are as easy as the Gform: <https://framaforms.org/> (or more globally <https://framasoftware.org/fr/> for example). We cannot complain if we don't change our habits.
4. I have sent ideas from Estonian Chapter to CoR EU in 2021. Pls find those
5. There's been discussion of the value of trying to diversify the age demographic of the current Chapter. For the ultimate mission of the organisation, I imagine it would also be worthwhile examining the discipline spread among its members and even perhaps target those knowledge communities where there is a deficit and who could help ensure a complete suite of expertise. Really like the look of the Hubs, which are clearly shaped around the big issues of the day and go beyond classic thought-silos.
6. I have learned the science of complexity during my PhD in Brussels in the Prigogine department at ULB. Later, I have discovered Dana Meadows' important and unfortunately underrated work on leverage points. Dana's work has become a cornerstone of my work and thinking since, because she has found a way to connect the purely scientific domain on complexity with practical/political questions. I have no solution/answer, but I wonder if the CoR-EU could benefit more from systems thinking in general and from Dana Meadows' work in particular.
7. Please invest in regulare (online) club activities (like the CACOR-webinars: a short presentation and space for discussion)
8. Walk the talk!
9. We have a heavy history behind our name; let's preserve it and make the most of it
10. The increasing used of teleconferencing is a chance. It is much easier for people to get connected, so let's keep this high usage of teleconferencing
11. Outdoor events in view of Covid-19 restrictions
12. This is not a time for talking, this is a time for action, mobilization, let the CoR not keep on standing in the sidelines.

The CoR-EU Members bring immense experience in a variety of areas. Please let us know where we can count on your skills and expertise (choose max. 5).

23 responses



How much time would you like to invest in supporting the CoR-EU in its activities?

23 responses



We might have some further questions related to your answers. Would you be ready to give further information by phone or by email?

30 responses

