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Brussels, 21 January 2021

To: Roland Moreau and Béatrice Richez-Baum By email

Dear President, Dear Roland,

Dear Béatrice,

I am writing to express my keen interest to join the Club of Rome with the intention of actively participating in its activities and bringing my skills set and experience to its endeavours.

I admire the key role played by the Club of Rome in raising awareness of the impact of human activity on the Earth's biosphere. Unfortunately, since the publication of the seminal report *The Limits to Growth*, the situation has only further deteriorated. The 30 years update of the report provided additional evidence sadly supporting the initial conclusions, but 20 years later the situation is even worse and continues worsening.

We can take some comfort from seeing plenty of great initiatives in industry and policy, but the facts tell us we continue accelerating on a degenerative trend. My simple conclusion is that we collectively need to do more, but we also probably need to do it differently. This is what motivates me today in asking you to admit me in the Club of Rome.

I enclose my CV for your perusal and remain at your disposal to answer any question you may have. I hope my application will retain your interest.

Kind regards,

Olivier Boutellis

[Signed]